# Madusha Ariyarathne

# **Experienced Project Management Specialist**

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# Profile

Experienced Project Management Specialist with a strong background in supply chain and Operations management, business process analysis, and ERP system implementation. Proven ability to lead cross-functional teams to deliver complex digital and business transformation projects in multinational environments. Skilled in developing and implementing efficient business solutions, optimizing processes, and ensuring data consistency. Proficient in Infor ERP, Microsoft Dynamics ERP, and other key systems.

#### **Key Projects -**

- Led the merger of two apparel manufacturing plants, forming Brandix Intimates India (Sep 2021-Apr 2022). Managed integration, data migration, and testing, including ERP systems. Oversaw the transfer of production lines and the smooth transition of 4,500+ employees. As head of the Production Controlling Unit (May 2022-Mar 2023), I stabilized operations, optimizing efficiency and elevating the plant to a top-performing facility within Brandix with 100% OTD (Ontime delivery)
- Led several successful digital and business transformation projects. Notably, I spearheaded a project to identify, customize, and implement the Shapeshifter cloud-based hyper-automation solution for marker making. This initiative significantly enhanced order lead times by 60-80% across various clients and achieved an average fabric saving of 2%.

#### As a project coordinator in Consilium Safety Canada office -

- Manage all projects within the service department, from customer inquiry to invoicing, including approval and coding of subcontractor invoices.
- Participate in and drive corporate process improvement and new project initiatives.
- Maintain good relationships with Canadian customers (such as BC Ferries, Seaspan, Algoma, etc.) and international customers to
  effectively manage projects.

# Skills

Systems - Microsoft Office Suite, Infor M3 ERP, Microsoft Dynamic ERP, Lime CRM, QuickBooks, Tableau, Power BI, FastReactPlan tool

Core Competencies - Project Management, Business Process Analysis, Process Improvement, Project documentation, Technology Integration, Change Management, Data Analysis and Reporting, Supply Chain Management, Business Reviews, ERP systems, Adaptability and Flexibility, Communication Skills, Problem Solving, Attention to Detail, Collaboration and Teamwork, Multitasking



## Consilium Safety Group - Coquitlam, Canada, Full time

June 2023 - present

#### **Project Coordinator**

Consilium Safety is a global leader in fire, flame, and gas safety solutions, catering to the marine, energy, transportation, and building sectors. I am responsible for engaging with external customers and other Consilium offices in different countries to ensure that assigned projects are being completed on time with expected results.

- Plan, manage, and control diverse projects, collaborating with internal and external resources.
- Lead projects including new system installations, retrofits, urgent troubleshooting, and annual calibrations, repairs, and certifications on sailing and new build vessels.
- · Monitor and report on Key Performance Indicators (KPIs) for performance tracking.
- Conduct ad hoc data analysis using ERP, CRM, and QuickBooks systems.
- Support new projects and programs from the corporate office.
- Prepare project proposals, including scope, cost, and timeline based on customer inquiries.
- Coordinate with regional Consilium offices and subcontractors for projects in foreign and Canadian ports.
- Manage projects from inquiry to invoicing, ensuring adherence to scope, cost, and timelines in Microsoft Dynamics ERP.
- Ensure projects meet defined quality processes, maintaining updated documentation, emails and activities in Lime CRM.
- Conduct proactive sales tracking for service and spare part sales, identifying growth opportunities.
- Directly communicate with customers to identify opportunities for new installations and retrofits.
- Participate in process improvement projects to enhance operational efficiency.
- · Manage spare parts inquiries, overseeing the process from inquiry to invoicing.

### Brandix Intimates India, India - India, Full time

Manager - Production Controlling Unit

Brandix Intimates India (BII), established in April 2022 under Brandix Apparel Solutions, Sri Lanka, is the result of merging two lingerie manufacturing plants. I successfully managed BII's merger and relocation to achieve 100% on-time delivery. My responsibilities included planning, monitoring, and controlling the entire value stream from raw material acquisition to delivery in line with the master production

- Effectively project-managed ERP system and other system implementations implementation, operations management at the new plant.
- Initiated and executed projects to bridge gaps between systems, integrating value-adding systems into Brandix ERP.
- Implemented a KPI monitoring mechanism, utilizing Advanced Excel and Power BI dashboards for end-to-end process monitoring, and proactively identified potential risks in overall order management process (e.g., risk on RM in-house dates and PCD hit rates, RM ordering vs. requirements for potential short shipments, daily plan vs. actual, including LC hit rate for potential risks in deliveries, RM and FG warehouse space availability vs. occupancy with future forecasts to identify potential space concerns, etc.).
- Led technology transformation projects, including SFCS V2, Infor M3 new warehouse implementation, and real-time quality monitoring.
- Collaborated across departments in Sri Lanka and India to develop and establish SOPs, specifically for the sourcing management process to implement end-line packing to minimize the risk between planned and actual production, thereby mitigating risks related to on-time deliveries.
- Cultured a data-driven culture, proactively identifying potential risks.
- Facilitated workshops and brainstorming sessions to map value streams, identify process gaps, and initiate projects for process improvement.
- Led over-shipment projects for product categories like padded bras, non-padded bras, and bralettes, showcasing a holistic approach to system integration and process improvement.
- Optimized fabric consumption through analytics by comparing ordering versus actual consumption for core categories and brief styles.
- Reengineered all direct supporting departments (Internal supply chain and merchandising team, planning and production controlling unit) to govern the process accurately using data, thereby driving both internal and external teams effectively.

### Brandix Apparel Solutions - Sri Lanka, Full time

Oct 2018 - Apr 2022

Assistant Manager – PMO (Special Projects)

Manager – PMO (Special Projects)

Brandix Apparel Solutions is the largest apparel exporter in Sri Lanka with more than 60,000 employees globally in countries like Sri Lanka, India, Bangladesh, Haiti and other countries. I Led the PMO team on behalf of Lingerie cluster CEO for strategic initiative/Special project execution and monitoring, delivering successful results

- Developed and monitored strategic and operational-level dashboards and KPIs on behalf of the CEO, proactively communicating updates with the CEO and cross-functional teams for decision-making.
- Led business/digital transformation projects from problem definition, options analysis, and solution design.
- Coordinated and collaborated with transformation enablement teams (e.g., change management, communications, learning/training, org design) to plan and deliver against transformation objectives.
- Governed overall KPI monitoring and conducted weekly and monthly meetings with department analysts. Based on meeting updates, implemented new dashboards and processes.
- Actively worked with the Accenture Sri Lanka/India team and the corporate team for new projects and initiatives.

#### Zion Holdings, Sri Lanka - Sri Lanka, Full time

Feb 2017 - Sep 2018

**Assistant manager Operations** 

Manager Operations and Analytics

#### WNS Global Services (Private) Limited - Sri Lanka, Full time

Jan 2016 - Jan 2017

Senior Associate Operations

## KPMG - Sri Lanka, Full time

Apr 2014 - Jan 2016

Associate Consultant – Supply Chain and Operations



#### Education

#### PMP® - Reading Jan 2024 - Oct 2024

Project Management Institute – USA

#### Master of Business Administration, Distinction pass

April 2018 – Oct 2019

Cardiff Metropolitan University – UK

### B.Sc. in Applied Science (Applied Mathematics, Statistics, Computer Science & Chemistry)

2009 - 2014

University of Colombo, Sri Lanka

#### Diploma in Accounting and Business Studies,

2012 - 2013

Institute of Certified Management Accountants (ICMA) Sri Lanka